

SUMMER OF STRENGTH

April - June 2025

Virundhu: A Feast for Change

An evening of gratitude and giving united our community at NalandaWay's fundraising dinner.

Empowering Care Leavers 73
young adults from across
Tamil Nadu came together for
three days of reflection,
growth, and resiliencebuilding.



From Classrooms to Conferences

Two of our research abstracts were selected at leading conferences, highlighting the strength of artsintegrated learning.







Dear NalandaWay Community,

The past few months have been full — we hosted Virundhu: A Feast for Change, our first-ever fundraising dinner, bringing together over 100 supporters to celebrate 20 years of NalandaWay. At the same time, our teams were on the ground, holding space for children and young people across cities to learn, express, and grow.

While the newsletter took a brief pause, our work continued to simmer — like something slow-cooked in the warmth of summer, full of care, intention, and impact.

We saw promising outcomes across our programmes, whether in classrooms, care institutions, or community settings. But progress also brings questions. What worked? What didn't? What needs to evolve?

As a new academic year begins, our focus is on strengthening what we've built — and being willing to adapt. In Chennai, our school-based mental health pilot will inform long-term models. In Delhi, we're expanding arts programming to new communities. Across teams, we're rethinking how to measure success, deepen impact, and scale what's working.

The work ahead is as urgent as it is exciting. In this edition, we're sharing glimpses into real change, growth, and connection. Thank you for being part of this journey, through every season.

Warm regards, The NalandaWay Team





An evening of food, stories, and solidarity — celebrating 20 years of NalandaWay.

A gathering to remember

As NalandaWay steps into its 20th year, we paused to honour the journey so far, with our very first fundraising dinner. Virundhu: A Feast for Change was held at Park Hyatt Chennai and brought together 100 friends, supporters, and well-wishers for an evening filled with warmth, conversation, and reflection.

More than a dinner, it was a moment to reconnect with the community that has made our work possible over the years.

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The six-course progressive South Indian meal experience, co-curated by food Historian and chef Rakesh Raghunathan and Executive Chef, Park Hyatt Chennai, Balaji Natarajan, was more than a culinary experience. Each dish came with a narrative — drawing from memory, heritage, and culture — echoing the way NalandaWay's work is rooted in lived experiences.

Music, meaning, & presence

Pianist Anil Srinivasan added a deeply colourful note to the evening with a live performance. Girls from our Project Sakhi were also present — their poise and confidence a powerful reflection of the journeys they've made and the paths they are forging.

A moment of gratitude

We are grateful to the entire Park Hyatt team for their attention to detail, to the chefs for their creativity and care, and to every individual who made Virundhu possible — from our guests to our volunteers, vendors, and well-wishers.









Skilling and Well-being of Children in Child Care Institutions, Punjab

A season of movement, milestones, and momentum

From students passing board exams to the joy of a shared dance floor, our work in Punjab's Child Care Institutions this quarter was all about expression, emotional well-being, and slowly achieving an equitable ecosystem.

Dance as a language of expression

In early May, we launched a three-day dance workshop in partnership with artists Nitisha and Mansi. Over 40 children participated — some hesitant at first, but many quick to find their rhythm.

The sessions explored dance as a tool for self-expression, storytelling, and connection. As children moved in sync, laughter echoed and creativity flowed freely. This workshop is just the beginning — part of our vision to co-create a child-led dance musical ensemble in Punjab, where movement becomes voice.

Ready for school, ready to learn

To mark the start of the academic year, NalandaWay distributed school bags and stationery kits across CCIs, ensuring children have the tools they need to engage confidently in the classroom.

This effort reflects a commitment to equity, dignity, and the belief that every child deserves an unencumbered path to learning.



Josh-e-Junoon: Fostering emotional well-being

Earlier this quarter, 36 boys from Ludhiana and Bathinda CCIs came together for Josh-e-Junoon, a two-day residential emotional well-being workshop.

Through games, group discussions, and roleplays, children explored identity, resilience, and peer support, led by facilitator Shivam Yadav. The response was overwhelming, with children participating wholeheartedly and reflecting deeply.

Quarterly follow-up sessions are now being planned, and the model is being considered for expansion across CCIs in the state.

A moment of pride: Academic achievements

We're proud to share that all students across our Punjab CCIs have passed and progressed to their next grades. Several have performed exceptionally well in board exams, including:

Class 10	Class 12		
76% Raj	85 %	Anjali	
74% Gurpreet	75 %	Honey	
73% Karan	B+	Nandni	
71% Seema			
69% Pooja Rai			

Komal, Ritu, Shivam, Arjun, and others also showed marked improvement and determination.

These results reflect not just academic progress but a culture of encouragement and belief, where children are supported to dream and to do.

Ne

New Initiatives: Mental health, whole school

Laying the groundwork for systemic change

As part of our commitment to strengthening mental health in education, we piloted a Whole School Mental Health Assessment — a first step towards building school-wide, sustainable systems of care.

Designed to explore emotional well-being, empathy, and everyday challenges in school environments

We carefully selected a blend of quantitative tools to guide this initial phase, balancing rigour with sensitivity. The insights emerging from this pilot will help co-create school-specific recommendations and action plans, and shape our broader approach to arts-integrated mental health systems in schools.

This is just the beginning — and an important step toward more inclusive, empathetic learning environments.





Well-being for Children using Whole School Approach: Sunshine & safe spaces

▶ Emotional well-being takes root at the HCL campus

Over two joyful days, the HCL campus transformed into a space of colours, calm, and connection, as 300 children, aged 4 to 12, joined NalandaWay in a celebration of emotional well-being.

From gratitude cards to mindful mandalas, the children explored their feelings through creative expression and reflection. Sessions on identifying emotions, movement energisers, and peer bonding created an atmosphere of joy and trust — while parents watched their children blossom in real-time.



IIUU%

participation in mindfulness & reflection activities



5

Chennai Children's Choir: A journey in harmony

Performance at IIM Bangalore

The CCC children performed at IIM Bangalore for the first time. The open setting pushed them out of their comfort zones and boosted stage confidence.

IME Visit: Music in Motion

At the Indian Music Experience (IME) Museum, children explored musical instruments, rhythm games, and group drumming — sparking creativity and collaboration.

Lalbagh Field Visit

Children observed biodiversity, took photos, and reflected on nature and conservation — blending science, observation, and peer bonding.

SEL in Practice

Daily sessions focused on team-building, emotional expression, and peer interaction — strengthening personal and social skills.

Growing the choir

We're preparing to welcome new voices!

- Auditions are planned across 5–6 partner schools.
- Selected children will join workshops in music, theatre, and art.
- The new cohort will be introduced to SELbased learning from day one.





Research & Impact: From classrooms to conferences

We are proud to share that two of our research abstracts have been selected for presentation at prominent conferences, highlighting the impact of arts-integrated learning in government school settings.

The first abstract, "Brushstrokes of Change – Evidence from Arts-Integrated Learning from Government Schools in India," was virtually presented at the International Education Studies Association Conference 2025 at Nottingham Trent University, United Kingdom. Developed in collaboration with our Arts in Education team, the paper showcases how integrating the arts into classroom practice fosters student engagement, self-expression, and stronger learning outcomes.

Our second abstract, "Building Joyful Foundations: Arts as a Catalyst for Literacy, Numeracy and Emotional Growth," was recently presented at KalviKural 2025 – Dialogues on Primary Education for a Thriving India. Hosted by Madhi Foundation in partnership with the Madras Institute of Development Studies, the paper draws from our foundational learning programme and explores how creative learning methods can nurture both academic and social-emotional development in early learners. These selections reaffirm our commitment to building equitable, inclusive, and joyful learning experiences — grounded in research, driven by evidence, and rooted in the arts.







Skilling and Well-being of Children in Child Care Institutions (CCI), Tamil Nadu

In our work with children in CCIs, we often witness shifts long before we see visible outcomes — a question asked, a hand raised, a dream spoken aloud for the first time. These moments don't always make headlines, but they mark the beginning of a transformation. **Here's one such story.**

From self-doubt to self-belief: A journey of transformation

Shared by a NalandaWay facilitator

A child survivor of sexual harassment was admitted mid-year to a CCI. Withdrawn and disinterested in her studies, she often repeated, "Akka, I can only do cattle farming. That's all I'm capable of." Her academic record was below average, and her confidence was low. She had internalised the belief that education wasn't meant for her.

During career guidance sessions organised by NalandaWay, she began to open up. Encouraged by the facilitator, she started participating in group discussions and activities that introduced different career options. She even came prepared with questions about her interests.

With encouragement and peer support, she began showing interest in academics. She started asking questions, volunteered for practice tests, and began putting in consistent effort. Slowly, her marks began to improve, and her confidence grew.

"Akka, I want to become a nurse. I'm going to study nursing."

— the same child, now looking toward her future with determination

She has since passed her public examination. And with it, she has taken her first step toward a different future — one shaped by belief, support, and her own resolve.

IMPACT In Action





▶ Rise & Shine: Growing beyond limits, empowering care leavers

Over three days, 73 care leavers from across Tamil Nadu came together for a retreat that focused on emotional wellness, confidence-building, and future readiness.

 Young adults reflected on their one-year journey, discussing the difficulties they faced, sharing emotional lows, and moments of joy.

Strength in sharing

In the Growth Circle, participants were grouped by career interests and invited to reflect on their strengths. One young adult shared that he had completed an MS Office course. Another, struggling with the basics, said, "I have enrolled in a computer course, but I don't even know the basics". Without hesitation, the first offered, "I'll teach you what I know."

Moments like these sparked peer learning and built early professional bonds — powerful reminders that growth begins with generosity.

Finding their voice

In the Life and Communication Skills session, many overcame their fear of public speaking — even choosing to speak in English, a language they once hesitated to use. Through role plays, listening exercises, and one-minute talks, participants grew in clarity, confidence, and courage.

Process adaptability issues

Cope with feelings of isolation and fear

Celebrate personal growth and achievements

Build a strong sense of hope

Fostered deep peer bonding



Voices of Change

"I learned to speak without fear and gained confidence through the 'One Minute Talk' activity. I felt comfortable and happy when I spoke in front of others."

— shared by a young adult who dreamed of speaking in English with his friend group

"Before attending this session, I was very shy and hesitant to speak in front of others. But through the various activities and encouragement during the session, I slowly gained confidence. This experience helped me overcome my fear, and now I feel comfortable speaking in public without hesitation. I even introduced myself confidently on stage using a microphone for the first time, which I never imagined doing before."

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Mapping the future

The STEAM Career Panel gave care leavers clarity about educational and career paths — from vocational options to competitive exams. They asked questions, voiced doubts, and reflected on their long-term goals. It was a space for possibilities to open up.

A motivational speaker shared their own journey — one of struggle, resilience, and hope. The talk resonated deeply with the young adults, who responded with thoughtful, personal questions and a shift in mindset.

Voices of Change

"Instead of saying 'I can't study because I lack this or that,' I'm going to focus on how to achieve my goals despite challenges."

"This session made me believe in myself and inspired me to keep moving forward no matter what."

Digital Wings: Bridging the digital divide

At the retreat, we launched the Tablet Distribution Initiative to help care leavers access education, mentorship, and self-paced learning. In the presence of Ms. Jayashree Muralidharan, IAS, Secretary, Department of Social Welfare and Women Empowerment (who launched the initiative virtually), tablets were distributed to all 73 participants across 24 districts of Tamil Nadu.

Improved access to online classes, mentorship, and learning platforms

Enabled continuity in education and reduced dropout risks

Strengthened peer networks through better connectivity

Boosted digital confidence among those new to tech



Voices of Change

"Having the tablet has made it easier for me to stay connected with learning, and it's given me a sense of direction. I'm learning on my own now!"

— shared in a grateful tone by a young adult aspiring to become an IAS officer

"With the tablet, I could quickly search for topics, access learning materials, and complete my assignments without delay."

- shared by a young adult with no prior smartphone experience
- "I find it easier to learn complex concepts through simple videos and being able to attend online classes without hindrance, making me feel more confident in my studies."
- shared by a young adult who does not have a smartphone at home

Confidence Beyond the Camp

One parent shared,

"Initially, I wasn't convinced about sending my daughter for higher studies. I wasn't sure if it was the right decision. But after coming here to this retreat and seeing my daughter shine through with a positive attitude and clarity, I now strongly believe that encouraging her education was the right choice."

Academic Milestones: A Step Closer to Their Dreams

476 children across

Child Care Institutions beat the odds — and their exams



This academic year, 476 children from 34 Child Care Institutions (CCIs) sat for public board exams in Grades 10, 11, and 12 — not just as students, but as changemakers in their own stories.

Their results speak volumes:

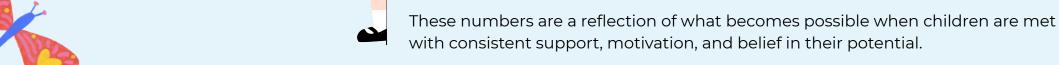
93.4% pass rate in Class 12

89% pass rate in Class 11

89% pass rate in Class 11

Significant increase in above-average performance





Human Resources

Thursday Circle – April Reflections

April's Thursday Circle was extra special as we welcomed new joiners. Through stories of role models, comfort food, and favourite books, we found connection — a reminder of how storytelling brings us closer.

Art on a Plate Potluck

We closed May with a warm potluckthemed Art on a Plate. From memoryinspired outfits to homemade dishes, it was an afternoon of food, laughter, and heartfelt conversation.

Brews and Banters: Mental Health Bingo

Our May session featured a thoughtful game of Mental Health Bingo. What began as fun became a space for meaningful reflection — sharing stories, checking in, and reminding ourselves to pause and breathe.



June – World Music Day

On June 20th, ahead of World Music Day, our Chennai and Delhi teams turned our offices into music zones! The NalandaWay Choir teams jammed, remote members joined virtually, and we all enjoyed music games and challenges. A day full of rhythm, fun, and connection!

May - Mental Health Awareness Month

Each Monday in May, we shared mindful boosts — small acts of self-care to start the week with intention and kindness.

GET TO KNOW THE FRESH FACES BRINGING NEW ENERGY TO NALANDAWAY!





Gutar Goo: Growing Together, One Connection at a Time

Across Noida and Greater Noida, our work in early childhood care and development continues to be shaped by what we hear, observe, and co-create with communities. From international visits to mother-led circles, this quarter was a season of joyful learning, listening, and deeper trust.

A global exchange of joy and learning

In April, 30 government officials from Bhutan, accompanied by Sesame Workshop representatives, visited three Anganwadi centres in Kakrala, Garhi Chaukhandi, and Hoshiyarpur.

Children greeted the visitors with open hearts — through clay vegetables, origami animals, and stories drawn from daily life. The guests, in turn, asked thoughtful questions about ICDS services and the role of Anganwadi workers. What emerged was a shared sense of purpose across borders — a belief in the potential of every child to thrive.

Listening at the doorstep

Our team has been engaging with families across Noida and Greater Noida through household visits and community conversations. These dialogues are not just about collecting feedback — they're about understanding what learning looks like at home.

We learned how parents are adapting ideas from our toolkit, what challenges they face, and where they need more support. These insights are shaping how we evolve the programme — keeping it relevant, responsive, and rooted in real life.







Mother Circles: Holding space, sharing strength

In May, even as temperatures rose, mothers across 15 centres gathered for the first round of Mother Circle Meetings.

The focus was simple but urgent — how to keep children safe and engaged during the summer heat. From indoor storytelling to hydration hacks, the sessions sparked conversations, shared tips, and strengthened support systems among mothers.

World Environment Day

Children at Chipyana and Vaidpura created art inspired by nature — drawings, paintings, and posters now decorate their classrooms. Through joyful expression, they began learning what it means to care for their environment.

Summer Camp

More than 100 children participated in week-long summer camps filled with painting, storytelling, and craft. Every activity was designed to be inclusive and child-led — a space where children could imagine, create, and simply be themselves.









NalandaWay Art Schools (NAS): When art leads, every child follows

Over the past year, our NAS project has brought more than 1,000 children closer to self-expression through the rhythms of music, the colours of visual art, and the stagecraft of theatre.

A recently published blog, From Margins to Mainstream, captures this journey in depth. It tells the story of how creative spaces helped children shed fear, articulate emotions, and find joy in learning. With the active involvement of teachers and parents, the year closed on a high note, with the Art Carnival becoming a celebration of shared growth, creativity, and connection.

When art becomes the medium, every child finds their place, their power, and their voice.











Art Vandi: When creativity meets community

This summer, our Art Vandi rolled into Chetpet — a neighbourhood where most families are sustained by daily-wage work — and transformed a regular week into a canvas of creativity and connection. Over 37 children joined a multi-day workshop designed to nurture expression, imagination, and storytelling.

Stories from scraps

For children in Grades 6 to 8, the workshop began with a stack of old newspapers. From these, they cut out images — a cricket match, a college graduation, a hospital scene — and wove them into stories about their future. Some imagined becoming doctors, others saw themselves on stage, or running their own business. These visual prompts helped unlock self-reflection and visioning through the lens of art.

As one facilitator observed, "What began as a collage turned into a conversation, about who they are, what they hope to become, and the kind of world they want to live in".



> Puppets, patterns, and play

Alongside their stories, children created puppets to bring their characters to life, adding a tactile, performative dimension to the exercise. Meanwhile, younger participants (Grades 3 to 6) explored Warli and Mandala art. Many shared that drawing human figures using Warli's simple lines and circles made art feel fun and accessible.

One child said, "I want to teach this to my friends!" — an indication of the workshop's ripple effect within the community.







Sakhi: Voices of confidence, courage, and change

Across five cities, girls from our Sakhi project are stepping into their strength, learning, leading, and lifting one another. From community visits to summer camps, from health awareness to digital literacy, here's how our Sakhi girls are shaping their journeys, one confident step at a time.

Building trust, sparking inspiration

In Kalkaji, our team visited families across DDA Flats, Govindpuri, Sangam Vihar, and Navjeevan Camp. These door-to-door visits introduced NalandaWay and the Sakhi programme, deepening community trust and encouraging greater parent engagement.

In Dr. Ambedkar Nagar, we distributed school bags and journals to support our girls' academic journeys. The event drew appreciation from school leaders and concluded with a letter of endorsement from the school — a symbol of the goodwill and momentum the programme is building.

The summer also saw a two-day Sakhi Summer Camp, filled with yoga, art, games, and honest conversations. The screening of *Nil Battey Sannata* initiated important reflections on dreaming big and the enduring power of education.

Delhi





Breaking records, building futures

In a proud moment, nine Sakhi girls participated in the Indo-Nepal International All Styles Martial Arts Championship, joining over 400 participants to break a record for the most air punches in a minute.

At the Sakhi Summer Camp, girls kept learning through science quizzes, art sessions, and conversations on news and society. They also practised karate, explored 21st-century skills, and reflected on their values through structured Social Emotional Learning sessions.

An IQ-EQ volunteer session introduced career pathways and goal-setting. The girls expressed their appreciation by gifting handmade greeting cards—a warm reminder of the joy in giving back.

Hyderabad







> From guidance to giving back

In Choolai, a career guidance workshop by the Promise Foundation helped girls identify their aptitudes and align their dreams with realistic pathways. The session ended with a powerful dialogue between parents and children about aspirations and support.

Our Perambur Juniors and Choolai scholars explored digital citizenship in a five-day workshop at the Goethe Institute — learning about media literacy, fake news, and digital safety.

Meanwhile, Perambur Seniors led peer sessions at three Child Care Institutions on menstrual hygiene, anger management, and emotional regulation — practising leadership through service, and creating safe spaces for open learning.

Environmental awareness sessions in both Choolai and Perambur explored sustainable living, showing how small changes, like refilling bottles or switching to tooth powder, can have a big impact.

A First Aid Awareness session equipped juniors with emergency knowledge and provided first aid kits, giving them not just resources but a sense of readiness and responsibility.







Leading with confidence

The Indian Music Experience exposure visit gave Sakhis across cohorts a day of exploration, musical play, and creativity.

Home visits brought valuable feedback, with parents noting improved communication and leadership in their children, and asking for academic support in the new year.

On Environment Day, Sakhis led a 1 km rally under the theme "Clean Your Surroundings" and planted saplings to promote environmental responsibility.

Yoga Day saw enthusiastic participation from girls, teachers, and principals alike. One scholar delivered a moving speech on how daily yoga fosters calm and confidence.

Senior Sakhis ended their summer camp with gratitude reflections, goal-setting, and a discussion on healthy relationships, concluding with a campaign on plastic-free living.





Celebrating grit and growth

Home visits following the SSC results allowed our team to celebrate each Sakhi's progress with their families and plan for what comes next.

29 out of 30 Sakhi scholars appeared for the Class 10 exam — with 9 scoring above 90%, 13 above 80%, and 7 above 70%. Their success reflects dedication, support, and the power of believing in one another.

Three scholars — Sanchita Andhale, Samruddhi Jagade, and Monika Waghmare — were recognised by Mata Helpline (Maharashtra Times) for overcoming adversity to complete Class 10. Their story moved readers across Pune and beyond to support their future education.











Kalakriti: Spreading creativity, strengthening expression

Pilots in new communities

As part of Kalakriti's outreach efforts, two new communities were identified for pilot sessions — Indira Camp at Batra DDA Park and Indira Camp in Andrews Ganj.

- Indira Camp Batra DDA Park (near Sangam Vihar):
 Sessions began with a fun ice-breaker, Action Replay,
 where children introduced themselves through
 movements and dance. The warmth and enthusiasm
 highlighted the potential for sustained arts
 engagement.
- Indira Camp Andrews Ganj: With the support of local parents, sessions were launched in March. Around 18 children (ages 5–12) have been attending regularly. Through storytelling and creative expression, the programme nurtured confidence, inclusion, and voice.

These centres are part of a pilot initiative to test and evolve the Kalakriti model in new community settings.

Exploring theatre at Ishwar NGO

In collaboration with Ishwar NGO, Kalakriti conducted a four-day theatre workshop at their Neb Sarai centre.

- Children explored mime, navarasas, Zumba, postermaking, and skit creation.
- They wrote their own dialogues and performed confidently in two self-named groups — Innovation and Creativity.
- The final day featured rehearsals, performances, and reflection, ending with a burst of laughter, learning, and pride.

▶ Rhythm & theatre: Creative collaboration with Chehel

Partnering with Chehel, a volunteer-led initiative near Lady Shri Ram College, Kalakriti conducted a two-day theatre and rhythm workshop.

- Inspired by Commedia dell'arte, children explored theatre through exaggerated movements, storytelling, and rhythm exercises.
- Clapping patterns and short group plays gave them a hands-on experience of performance.
- Senior children Monu, Parvati, Shalu, Komal, and Ruksar — led the sessions, demonstrating leadership and teamwork.

Nalakriti Summer Camp: A season of creativity

To beat the Delhi heat, Kalakriti organised a vibrant summer camp in the Tigri community featuring:

- Workshops: Theatre, dance, mehendi, and visual arts
- **Screenings:** Children watched *I Am Kalam* and *Gattu*, sparking conversations about kindness and resilience
- **Participation:** 60+ children joined in, many attending daily with great excitement
- Yoga Day: Participants learned and performed basic yoga asanas

Children shared that their summer vacations had never felt this fun and engaging before.

Summer camp closure

The camp ended on a high with a joyful community event:

- Art Competition: Over 30 children created artworks around the theme Nature – Yamuna, the River of Our Delhi. Their pieces reflected concerns about pollution and hopeful ideas for cleaner rivers.
- **Performances**: Children danced to *Sapphire* (choreographed during camp), and a group of ten confidently led Bollywood routines.
- **Reflections**: Children shared how they'd grown in creativity, made new friends, and felt more confident expressing themselves.

Yoga Day Collaboration with MCD

Kalakriti partnered with the Municipal Corporation of Delhi's Education Department to prepare for **International Yoga Day 2025.**

- The team co-created vibrant artworks aligned with the theme Yoga for One Earth, One Health.
- The event brought together the Delhi Mayor, MCD Commissioner, students, and NGOs for an energetic morning of yoga.
- Kalakriti's contribution was appreciated by all, especially the **MCD Coordinator**, who shared:

"The team did a good job. They created beautiful artworks and were supportive in completing all tasks within the deadline."





Music Day: DCC jams at the Delhi office

To mark World Music Day, a few children from the Delhi Children's Choir (DCC) were invited to jam at NalandaWay's Delhi office.

- The soulful live session was streamed on Instagram and enjoyed by our remote teams across North India.
- Employees requested favourite songs, and the children delighted everyone with their melodies, turning the office into a relaxed, music-filled space.







Looking Ahead

"Art has the role in education of helping children become like themselves instead of more like everyone else"

— Sydney Gurewitz Clemens (early childhood educator)

This year, as NalandaWay turns 20, we're looking ahead with more clarity and intent.

Arts have enabled us to create spaces where children feel seen, safe, and inspired. It's driven learning, built confidence, and sparked real change.

Now, we're doubling down — with new pilots, stronger school partnerships, and a deeper focus on mental health and well-being.

The next 20 years will call for more. More imagination. More collaboration. More belief in the power of the arts.

With a fresh academic year ahead, we're ready. And we can't wait to write the next chapter with you.

Our Partners





























































































